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EXECUTIVE WORKSHOP

PRINCIPALS OF HUMAN INTELLIGENCE IN COUNTER-TERRORISM

LOCATION

*Hotel Heritage
203 Goyder St
Narrabundah ACT 2604*

DATE

28 / 29 October 2010

COURSE FEES

A\$1,120.00 (includes course manuals, morning/afternoon tea & lunch)

COURSE OVERVIEW

Terrorism is clearly becoming a global phenomenon where information is a vital asset for both the aggressor and the protector. From the terrorists' perspective, information is the key component needed for the successful execution of the attack. For law enforcement, information is what determines where and how personnel and resources should be deployed to mitigate terrorist attacks.

The collection of usable and timely intelligence is instrumental in our war on terror. Knowing terrorists' objectives will enable us to ascertain our vulnerabilities and consequently harden our targets; knowledge of terrorist methods of operation will enable us to design relevant mitigation counter-measures; infiltration into terrorist cells helps us to locate terrorist threats and their arena of activity; and the knowledge of terrorist leaders and their whereabouts can assist us in defeating their violent political objectives.

Towards this end of obtaining usable intelligence and turning it into knowledge, Chameleon Associates is pleased to offer a course for intelligence and law enforcement officers, which emphasizes the *human element* of the Intelligence Coordinator assignments.

COURSE SCHEDULE

DAY ONE - THE INTELLIGENCE CYCLE

8:30 - 9:00 - Introduction to the course and the presenters.

9:00 - 10:00 - Introduction to the Intelligence Cycle

10:00 - 10:15 - Break

10:15 - 11:30 - Direction

Intel Requirements

Resources Needed and Allocated

Situation and Factors

Possible and Probable Terror Goals and Aims

Vulnerabilities of Terror Attack Planning (Exploitation)

11:30 - 12:30 - Collection

Sources and Agencies

Relevance and Suitability for the task

Tasking and Time-frames

Security of Sources and Risk Factors

Controlled or Uncontrolled Sources

Collection Plan

12:30 - 1:30 - Lunch

1:30 - 2:00 - Processing

Collation and Logging System

Evaluation – Information Grading System

Interpretation (Assessment and Deduction)

Mapping/Plotting – Visual Schematics

2:00 - 2:20 - Break

2:20 - 3:45 - Dissemination

Accuracy

Brevity

Clarity

Timeliness

3:45 - 5:00 – The Role of the Fusion Cell (Joining the Dots)

DAY TWO - HUMAN INTELLIGENCE

8:30 - 9:00 – Recap

9:00 - 12:30 - Principles of Human Intelligence and skills required

Ability to question and communicate

Ability to observe and evaluate the subject

Ability to understand Non Vocal Communication (NVC)

Ability to role play (Humor/Sympathy/Charm)

Ability to motivate behavior

Persistence and patience

Being Credible and flexible

12:30 - 1:30 - Lunch

1:30 - 3:00 - Forms of Questioning and Debriefing

Direct Questioning

Indirect Questioning (Ploys)

Working with a cover (Approaches)

Incentives and Results (Bridge/Carrot/Stick)

Monitoring / Electronic Means

3:00 - 4:30 - Muslim and Arab Society

Modern History

The Pan-Islam and Pan-Arab Ideologies

The Muslim and Arab identities

Interpersonal relationships with-in the family and society

Social status of women, elders and youth

Geopolitical overview of the Middle East

Evening Exercise - Cold Contact and Counter-Surveillance

THE PRESENTERS

Chameleon presenters are former intelligence and security operatives who possess core expertise in terrorist methods of operations. This expertise was acquired during the trainers' government service with American, British and Israeli security services and intelligence agencies. Chameleon presenters are also subject-matter experts and world-class trainers able to delineate complex processes and skill-sets in a well-structured and methodological educational format.

Avi Katz - Security and Intelligence Consultant

Mr. Katz began his career in the Israeli Defense Forces (IDF) where he served as a Captain in the Golani infantry brigade. After his honourable discharge from the IDF in 1977, he became a security agent for the Israeli General Security Services (GSS) and was deployed at Israeli

consulates and embassies in Australia, Nepal, South Korea and other countries. In 1981, he became a Field Agent for the GSS and was involved in clandestine intelligence operations, counter-terrorism and counter espionage activities.

Among his duties was the cultivation and operation of humint sources in southern Lebanon during the Lebanon War. He was promoted to regional manager of all intelligence activities and directly supervised clandestine activities against terrorist organizations operating in the Middle East.

From 1990 to 1994, Mr. Katz was assigned Chief Security Officer for El Al Airlines in Munich, Germany. In that capacity he was responsible for securing all El Al flights out of Germany. After finishing his tour of duty, he returned to working in the GSS as a field supervisor intelligence officer. Since 2002, he has been fulfilling the duties of a Chief Security Officer at El Al Airlines stations around the world. In 2004, he participated in an Israeli lead team that conducted vulnerability assessments to high risk venues at the Athens Olympics.

Since joining Chameleon, he has been involved in training and consulting projects for the U.S. Army including pre-deployment preparation of troops to Iraq, and counter intelligence and security assessments of military organizations in the U.S. He has also conducted training on counter-terrorism humint operations for the Joint Regional Intelligence Center in Los Angeles (a multi agency federal state and local fusion cell). The JRIC was the test bed for the establishment of all regional intel centers in the U.S. For the Government of Singapore, Mr. Katz conducted several training programs on intelligence and counter terrorism operations with specific application to border security and prisons. He also conducted counter-terrorism threat assessment for the Singapore Mass Rapid Transit.

Mr. Katz has a B.A. degree in Political Science from Haifa University and a Masters in Business Administration (MBA) from Be'er Sheva University. He is fluent in Hebrew, Arabic, English and German.

THE PRESENTATION

Chameleon presenters will use visual aids and demos to demonstrate real life applications of terrorist and suicide bombing means and tools. The seminar will be delivered using a Power Point slide presentation. The electronic files of the presentations will be handed to the attendees at the end of the seminar for training use in their own organizations. The Presentation is designed to deliver the program's content in a clear and organized fashion.